

Proposed additions to the Capital Programme								
Scheme Summary	16/17	17/18	18/19	19/20	Total Cost	Total Funding	Net Cost	Description
	£000	£000	£000	£000	£000	£000	£000	
Create and maintain a successful economy through investment in infrastructure								
Hereford city centre transport package - investment in transport links and public realm regeneration of the city	6,800	3,300	3,500		13,600	(13,600)	-	Together with the Hereford City Link Road scheme, already identified in the capital programme, this overall city centre transport package will deliver the road and a series of complementary public realm and transport measures, funded by the LEP Growth Fund.
Fastershire broadband - to enable the continued delivery of high speed broadband into the most rural areas	1,000	4,155	2,845		8,000	(7,000)	1,000	Corporate funding is required to leverage grant funding towards the BDUK Superfast Extension Programme (SEP) for the continued delivery of high speed broadband to tackle what is termed 'the final 10%' in line with the Fastershire Broadband Strategy 2014-18
Improve outcomes for children and young people through investment in schools								
Brookfield school improvements - replace temporary building		970	400		1,370	-	1,370	Business case under review in tandem with the schools capital investment strategy
Westfield school improvements - build specialist provision		710			710	(500)	210	Business case under review in tandem with the schools capital investment strategy
Peterchurch primary school improvements - refurbishment scheme		4,500			4,500	(1,000)	3,500	Business case under review in tandem with the schools capital investment strategy
Delivering excellence and value to our communities through service delivery improvements								
Purchase of brown waste bins to collect green waste and meet recycling targets	150				150	(150)	-	To introduce a new chargeable garden waste collection service to increase the recycling rate, reduce waste going to landfill and reduce disposal costs
Making the best use of the resources available by investing in the property estate								
Emergency property estate enhancement works as required following approval from the Capital Strategy Group	500	500	500	500	2,000	-	2,000	To enable prompt response to high value reactive property improvement works required to reduce costs, avoid extended disruption and maintain Council services
Corporate accommodation to purchase, adapt and refurbish new premises and enable the sale of existing premises	1,100	600			1,700	(300)	1,400	To continue the corporate accommodation investment programme maximising the use of resources, enhancing better ways of working and providing suitable accommodation whilst reducing the overall accommodation estate

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1A St Owen St adjacent to Shire Hall emergency works to scaffold, rebuild the chimney and re-roof the building	70				70	-	70	To mitigate risk of collapse
Edgar Street works demolish vacant structure	100				100	-	100	To remedy health and safety issues with the vacant structure
Smallholding health and safety improvements	100				100	-	100	To alleviate damp and mould issues supporting the maximisation of capital receipt values
Hereford library accommodation works	1,000				1,000	-	1,000	To provide funding for the accommodation of a Hereford library and museum subject to separate business case
Highway depots	800				800	(800)	-	Improvements to enable improved working practices and the generation of savings
Office and car park lighting replacement	300				300	(300)	-	Salix interest free loan funded energy efficiency schemes
Creating an agile, responsive and flexible workforce through investment in ICT								
Data centre consolidation	1,170				1,170	-	1,170	Replace existing dual data centre strategy with a single data centre at Plough Lane and a disaster recovery capability at the HARC building
IT network upgrade	500				500	-	500	Replace ICT hardware obsolete switches
PC replacement	380	230	130		740	-	740	Replace obsolete ICT devices over 3 years
Software to enable remote access to desktops and automate upgrades	500				500	(500)	-	Investment to optimise device and processes reducing operational costs
1% contingency	140	100	50		290	-	290	1% for unforeseens, as per capital strategy
TOTAL SPEND	14,610	15,065	7,425	500	37,600	(24,150)	13,450	
TOTAL CORPORATE FUNDING	5,560	6,310	1,080	500			13,450	
Indicative borrowing revenue cost per annum	334	379	65	30			807	